## Constellation Software Inc. Announces Results for the Fourth Quarter and Year Ended December 31, 2009 and Declares Annual Dividend

**TORONTO, ONTARIO** (March 3, 2010) -- Constellation Software Inc. (TSX:CSU) ("Constellation" or the "Company") today announced its financial results for the fourth quarter and fiscal year ended December 31, 2009, and declared a \$0.26 per share dividend payable on March 31, 2010 to all common shareholders and class A non-voting shareholders of record at close of business on March 17, 2010. Please note that all dollar amounts referred to in this press release are U.S. Dollars unless otherwise stated.

The following press release should be read in conjunction with the Company's audited annual Consolidated Financial Statements, prepared in accordance with Canadian GAAP and our annual MD&A for the year ended December 31, 2009 which can be found on SEDAR at <a href="www.sedar.com">www.sedar.com</a> and on the Company's website <a href="www.sedar.com">www.sedar.com</a>. Additional information about the Company is also available on SEDAR at <a href="www.sedar.com">www.sedar.com</a>.

### 2009 Highlights:

- Revenue grew 32% compared to 2008. Organic revenue growth was negative 3% in 2009 versus positive 5% in 2008
- Adjusted EBITDA increased \$24 million or 37% to \$88 million as compared to 2008
- Adjusted Net Income increased by \$8 million or 15% to \$62 million (\$2.95 on a fully diluted per share basis) from \$54 million (\$2.57 on a fully diluted per share basis) in 2008
- \$38 million was deployed on 13 acquisitions and \$4 million in holdbacks relating to prior acquisitions was paid
- Dividend declared of \$0.26 per share, a 20% increase over 2008

### Q4 2009 Highlights:

- Revenue grew 34% compared to Q4 2008. Organic revenue growth was negative 4% in Q4 2009 versus positive 2% in Q4 2008
- Adjusted EBITDA was \$22 million, consistent with Q4 2008
- Adjusted Net Income declined by 23% to \$15 million (\$0.69 on a fully diluted per share basis) from \$19 million (\$0.90 on a fully diluted per share basis) in Q4 2008
- The company's credit facility was increased from \$130 million to \$160 million
- We acquired the Public Transit Solutions ('PTS') business on November 2, 2009. Revenue, Adjusted EBITDA and Cash flow from Operations for the PTS business were \$17 million, (\$1.3) million, and \$6.6 million, respectively

Fourth quarter 2009 revenue was \$132 million, an increase of 34%, or \$34 million, compared to \$98 million for the comparable period in 2008. For the 2009 fiscal year, total revenues were \$438 million, an increase of 32% over 2008. The increases for both the fourth quarter and the full year compared to the same periods in the prior year were mainly attributable to growth from acquisitions, as organic growth from our existing business was estimated at approximately negative 4% for the fourth quarter and negative 3% for the full year.

Constellation acquired the PTS business from Continental Automotive AG ('Continental') on November 2, 2009. Given the substantial amount of non-recurring revenue historically earned by PTS, gross revenue from PTS has fluctuated significantly in the past and may continue to do so in the future. Constellation expects revenue from PTS to decline significantly in the twelve months following acquisition compared to revenue in the twelve months preceding acquisition. Excluding PTS, organic growth for Constellation was 3% in Q4 2009 and was flat for 2009. Excluding PTS, organic growth for the Public Sector was 7% in Q4 2009 and 5% for 2009.

The following table provides a summary of the impact of PTS on organic revenue growth:

Organic Revenue Growth

- Barrier er ar ar er er er er						
	Q4-09	2009				
Constellation	-4%	-3%				
Constellation excluding PTS	3%	0%				
Public Sector	-2%	2%				
Public Sector excluding PTS	7%	5%				

Adjusted EBITDA for the fourth quarter 2009 was \$22 million, the same as Q4 2008. Fourth quarter Adjusted EBITDA per share on a fully diluted basis was \$1.05 for both Q4 2009 and Q4 2008. Adjusted EBITDA for the year ended December 31, 2009 was \$88 million, an increase of 37% over last year's Adjusted EBITDA of \$64 million for the comparable period. Adjusted EBITDA per share on a fully diluted basis for the year ended December 31, 2009 increased 37% to \$4.16, compared to \$3.04 for the same period in 2008.

Adjusted Net Income for the fourth quarter 2009 was \$15 million, compared to the prior year's fourth quarter Adjusted Net Income of \$19 million, a 23% decline. Fourth quarter Adjusted Net Income per share on a fully diluted basis decreased 23% to \$0.69 compared to \$0.90 for the prior year's fourth quarter. Adjusted Net Income for the year ended December 31, 2009 was \$62 million, an increase of 15% over last year's Adjusted Net Income of \$54 million. Adjusted Net Income per share on a fully diluted basis for the twelve month period ended December 31, 2009 increased 15% to \$2.95, compared to \$2.57 for the same period in 2008.

Net Income for the fourth quarter 2009 was nil, compared to the prior year's fourth quarter Net Income of \$4 million. On a fully diluted per share basis, this translates into net income per share of nil for the fourth quarter of 2009, compared to \$0.19 in the same period of 2008. For the year ended December 31, 2009 Net Income was \$10 million or \$0.48 per diluted share compared to Net Income of \$15 million or \$0.71 per share for the same period in 2008.

The following table displays our revenue by reporting segment and the percentage change for the three and twelve months ended December 31, 2009 compared to the same periods in 2008:

Public Sector Licenses Professional services and other: Services Hardware and other Maintenance
Private Sector
Licenses
Professional services and other:
Services
Hardware and other
Maintenance

Three mont	hs ended	Period-Over-Period		
Dec.	31,	Change		
2009	2008	\$	%	
(\$00	00, except	percentage	s)	
9,759	7,433	2,326	31%	
31,603	23,251	8,352	36%	
9,908	5,419	4,489	83%	
51,992 38,224		13,768	36%	
103,262	74,327	28,935	39%	
2,561	2,570	(9)	0%	
3,379	3,516	(137)	-4%	
1,044	775	269	35%	
21,648	17,209	4,439	26%	
28,632	24,070	4,562	19%	
,	,	•		

Fiscal yea	ır ended	Period-Ove	er-Period
Dec.	31,	Chan	ige
2009	2008	<u>\$</u>	<u>%</u>
(\$000	0, except	percentage	s)
33,954	25,028	8,926	36%
97,234	65,440	31,794	49%
30,008	16,114	13,894	86%
175,423	124,187	51,236	41%
336,619	230,769	105,850	46%
8,716	11,969	(3,253)	-27%
12,461	15,443	(2,982)	-19%
3,789	3,844	(55)	-1%
76,355	68,507	7,848	11%
101,321	99,763	1,558	2%

### **Public Sector**

For the quarter ended December 31, 2009, total revenue in the public sector segment increased 39%, or \$29 million, to \$103 million, compared to \$74 million for the quarter ended December 31, 2008. For the year ended December 31, 2009, total revenue increased by 46%, or \$106 million, to \$337 million, compared to \$231 million for the comparable period in 2008. The increases for both the three months and the full year were significant across all revenue types. Revenue growth from acquired businesses was significant for both the three and twelve month periods as we completed eighteen acquisitions since the beginning of 2008 in our public sector segment. It is estimated that acquisitions completed since the beginning of 2008 contributed approximately \$31 million to our Q4 2009 revenues and \$104 million to our revenues in the year ended December 31, 2009. Revenues decreased organically by 2% or \$1 million in Q4 2009 and increased organically by 2% or \$5 million in the year ended December 31, 2009 compared to the same periods in 2008. Excluding PTS, organic growth for the Public Sector was 7% in Q4 2009 and 5% for 2009.

	Q4-09	2009
Public Sector	-2%	2%
Public Sector excluding PTS	7%	5%

The organic revenue change was primarily driven by the following:

- Trapeze operating group (decrease of approximately \$4 million for Q4 and \$2 million for the full year). For Q4 and the full year, Trapeze experienced an organic increase in maintenance revenues primarily due to continued strong bookings in their North American transit business. This growth was offset by organic shrinkage in the PTS business.
- **Harris operating group** (increase of approximately \$2 million for Q4 and \$6 million for the full year). For Q4 and the full year, Harris had continued strong sales both to existing clients and to new customers as well as a strong increase in maintenance revenues from completed implementations.

### **Private Sector**

For the quarter ended December 31, 2009, total revenue in the private sector segment increased 19%, or \$5 million, to \$29 million, compared to \$24 million for the quarter ended December 31, 2008. For the year ended December 31, 2009 total revenue increased by 2%, or \$1 million, to \$101 million, compared to \$100 million for the comparable period in 2008. Revenue growth from acquired businesses was significant for both the three and twelve month periods as we completed sixteen acquisitions since the beginning of 2008 in our private sector segment. It is estimated that acquisitions completed since the beginning of 2008 contributed approximately \$7 million to our Q4 2009 revenues and \$15 million to our revenues in the year ended December 31, 2009. Revenues decreased organically by 9% or \$2 million in Q4 2009 and 13% or \$13 million in the year ended December 31, 2009 compared to the same periods in 2008. The organic revenue decline was primarily driven by the following:

- **Homebuilder and Friedman operating groups** (decrease of approximately \$2 million for Q4 and \$10 million for the full year). These operating groups continued to feel the effects of the housing slowdown in the U.S. The decline was apparent across all revenue streams as many of our existing and prospective clients have delayed

purchasing decisions. Our Homebuilding and Friedman operating groups are significantly affected by decreasing demand for new housing and building products. These groups continue to see decreased demand for their products and services and we are uncertain when demand will improve given the weakness in the underlying industries that they serve.

- **Jonas operating group** (decrease of approximately \$0.6 million for Q4 and \$3 million for the full year). Jonas experienced decreased demand in their construction, club and food services verticals. The decline was apparent in licenses and services as many existing and prospective clients delayed purchasing decisions.

"Excluding the impact of PTS, organic growth improved slightly in Q4 in all of our operating groups", said John Billowits, Chief Financial Officer of Constellation. "Although we generated positive cash flow from PTS in Q4, it may take some time before it contributes positive operating cash flow on a consistent basis. We are pleased with integration efforts to date and believe the PTS business represents a significant strategic opportunity for our Trapeze operating group."

Constellation advises that the dividend declared for the year ended December 31, 2009 is an eligible dividend for purposes of the Income Tax Act (Canada).

### **Conference Call and Webcast**

Management will host a conference call at **8:30 a.m.** (ET) on Thursday, March **4, 2010** to answer questions regarding the results. The teleconference numbers are 416-340-2218 or 866-226-1793. The call will also be webcast live and archived on Constellation's web site at www.csisoftware.com.

A replay of the conference call will be available as of 11:30 a.m. ET the same day until 11:59 p.m. ET on March 18, 2010. To access the replay, please dial 416-695-5800 or 800-408-3053 followed by the passcode 2245031#.

### **Forward Looking Statements**

Certain statements herein may be "forward looking" statements that involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of Constellation or the industry to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Forward looking statements involve significant risks and uncertainties, should not be read as guarantees of future performance or results, and will not necessarily be accurate indications of whether or not such results will be achieved. A number of factors could cause actual results to vary significantly from the results discussed in the forward looking statements. These forward looking statements reflect current assumptions and expectations regarding future events and operating performance and are made as of the date hereof and Constellation assumes no obligation, except as required by law, to update any forward looking statements to reflect new events or circumstances.

### **Non-GAAP Measures**

The term "Adjusted EBITDA" refers to net income before deducting interest, taxes, depreciation, other expenses (income), amortization, and foreign exchange (gain) loss. The Company believes that Adjusted EBITDA is useful supplemental information as it provides an indication of the results generated by the Company's main business activities prior to taking into consideration how those activities are financed and taxed and also prior to taking into consideration asset depreciation and the other items listed above. "Adjusted EBITDA margin" refers to the percentage that Adjusted EBITDA for any period represents as a portion of total revenue for that period.

"Adjusted Net Income" means net income plus non-cash expenses (income) such as amortization of intangible assets, future income taxes, and certain other income/expenses. The Company believes that Adjusted Net Income is useful supplemental information as it provides an indication of the results generated by the Company's main business activities prior to taking into consideration amortization of intangible assets, future income taxes, and certain other non-cash income/expenses incurred by the Company from time to time. "Adjusted Net Income margin" refers to the percentage that Adjusted Net Income for any period represents as a portion of total revenue for that period.

Adjusted EBITDA and Adjusted Net Income are not recognized measures under GAAP and, accordingly, shareholders are cautioned that Adjusted EBITDA and Adjusted Net Income should not be construed as alternatives to net income determined in accordance with GAAP as an indicator of the financial performance of the Company. The Company's method of calculating Adjusted EBITDA and Adjusted Net Income may differ from other issuers and, accordingly, Adjusted EBITDA and Adjusted Net Income may not be comparable to similar measures presented by other issuers. See "Results of Operations —Adjusted EBITDA" and "— Adjusted Net Income" for a reconciliation of Adjusted EBITDA and Adjusted Net Income to net income.

The following table reconciles Adjusted EBITDA to net income:

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Net income (loss)
Add back:
Income taxes
Foreign exchange loss (gain)
Interest expense
Other (income) expense
Amortization of intangible assets
Depreciation

Adjusted EBITDA Adjusted EBITDA margin

Three months ended Dec. 31,						
2009 2008 (\$000, except percentages)						
\$ 131,894	\$ 98,397					
(10)	3,970					
2,523	543					
1,944	30					
794	598					
(445)	288					
16,317	15,629					
1,105	1,133					
22,228	22,191					
17%	23%					

Fiscal year ended				
Dec	. 31,			
2009	2008			
(\$000, excep	t percentages)			
\$ 437,940	\$ 330,532			
10,224	14,994			
7,237	1,996			
2,568	(455)			
2,702	1,115			
996	413			
60,588	42,635			
3,811	3,642			
88,126	64,340			
20%	19%			

The following table reconciles Adjusted Net Income to net income:

#### Total revenue

Net income (loss)
Add back:
Amortization of intangible assets
Future income taxes (recovery)

Adjusted net income Adjusted net income margin

Three months ended							
Dec. 3	Dec. 31,						
2009	2008						
(\$000, except pe	ercentages)						
\$ 131,894	\$ 98,397						
(10)	3,970						
(10)	0,070						
16,317	15,629						
(1,649)	(603)						
14.050	10.000						
14,658	,						
11%	19%						

Fiscal ye	ar ended
Dec.	31,
2009	2008
(\$000, except	percentages)
(*****, *********	J
\$ 437,940	\$ 330,532
10,224	14,994
60,588	42,635
(8,398)	(3,185)
(0,000)	(0,100)
62,414	54,444
14%	,
14%	16%

# The following tables provide supplemental income statement and cash flow information of PTS and MAJES:

Statement of Operations
For the three and twelve months ended December 31, 2009

		For the 3	months ended	December 31	1, 2009	For the 1	2 months ende	ed December	31, 2009
(Unaudited)	Soft (e:	nstellation w are Inc. xcluding JES and PTS)	MAJES	PTS	Consolidated	Constellation Softw are Inc. (excluding MAJES and PTS)	MAJES	PTS	Consolidated
Revenue	\$	95,424	\$19,464	\$17,006	\$ 131,894	\$ 345,310	\$75,624	\$17,006	\$ 437,940
Cost of revenue		35,314	6,571	11,788	53,673	127,276	27,543	11,788	166,607
Gross Profit		60,110	12,893	5,218	78,221	218,034	48,081	5,218	271,333
Total Expenses (pre amortization)		42,245	7,262	6,486	55,993	149,626	27,095	6,486	183,207
Adjusted EBITDA		17,865	5,631	(1,268)	22,228	68,408	20,986	(1,268)	88,126
EBITDA as % Total Revenue		19%	29%	-7%	17%	20%	28%	-7%	20%
Depreciation		963	112	30	1,105	3,409	372	30	3,811
Income before the undernoted		16,902	5,519	(1,298)	21,123	64,999	20,614	(1,298)	84,315
Amortization of intangible assets		14,652	1,665	-	16,317	51,847	8,741	-	60,588
Other expenses (income)		2,825	(647)	115	2,293	6,144	7	115	6,266
Income before income taxes		(575)	4,501	(1,413)	2,513	7,008	11,866	(1,413)	17,461
Income taxes		1,880	558	86	2,523	4,178	2,974	86	7,237
Net Income (loss)	\$	(2,455)	\$ 3,943	\$ (1,499)	\$ (10)	\$ 2,830	\$ 8,892	\$ (1,499)	\$ 10,224

Cash flow from operating activities

For the three and twelve months ended December 31, 2009

	For the 3 months ended December 31, 2009						For the 12 months ended December 31, 2009					
Unaudited)	Soft (e:	nstellation tw are Inc. xcluding AJES and PTS)	MAJES	PTS	Cor	nsolidated	Soft (e	nstellation tw are Inc. xcluding AJES and PTS)	MAJES	PTS	Cor	nsolidated
Cash flows from operating activities:												
Net income (loss)	\$	(2,455)	\$ 3,943	\$ (1,499)	\$	(10)	\$	2,830	\$ 8,892	\$ (1,499)	\$	10,224
Adjustments to reconcile net income to net cash flows from operations:												
Depreciation		963	112	30		1,105		3,409	372	30		3,811
Amortization of intangible assets		14,652	1,665	-		16,317		51,847	8,741	-		60,588
Future income taxes		(2,259)	610	-		(1,649)		(6,829)	(1,569)	-		(8,398)
Other non-cash items		3,420	(647)	583		3,356		4,427	(2)	583		5,008
Change in non-cash operating working												
capital		10,656	(2,112)	7,414		15,958		1,067	2,934	7,414		11,415
Cash flows from operating activities	\$	24.977	\$ 3.572	\$ 6.528	\$	35.077	\$	56.752	\$19.368	\$ 6.528	\$	82.648

### The following table reconciles Adjusted EBITDA to net income for PTS and MAJES:

Adjusted EBITDA to net income reconciliation
For the three and twelve months ended December 31, 2009

	For the 3 months ended December 31, 2009							For the 12 months ended December 31, 2009						
(Unaudited)	Sof (e	nstellation tw are Inc. excluding AJES and PTS)	MAJES	PTS	Co	nsolidated_	Sof	nstellation itw are Inc. excluding AJES and PTS)	MAJES	PTS	Consolidated			
Total revenue	\$	95,424	\$19,464	\$17,006	\$	131,894	\$	345,310	\$ 75,624	\$ 17,006	\$ 437,940			
Net income (loss) Add back:		(2,455)	3,943	(1,499)		(10)		2,830	8,892	(1,499)	10,224			
Income tax expense		1,880	558	86		2,523		4,178	2,974	86	7,237			
Other expenses (income)		2,825	(647)	115		2,293		6,144	7	115	6,266			
Amortization of intangible assets		14,652	1,665	-		16,317		51,847	8,741	-	60,588			
Depreciation		963	112	30		1,105		3,409	372	30	3,811			
Adjusted EBITDA		17,865	5,631	(1,268)		22,228		68,408	20,986	(1,268)	88,126			
Adjusted EBITDA margin		19%	29%	-7%		17%		20%	28%	-7%	20%			

### **About Constellation Software Inc.**

Constellation's common shares are listed on the Toronto Stock Exchange under the symbol "CSU". Constellation Software is an international provider of market leading software and services to a number of industries across both the public and private sectors. The Company acquires, manages and builds vertical market software businesses that provide mission-critical software solutions to address the specific needs of its customers in those industries.

#### For further information:

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SOURCE: CONSTELLATION SOFTWARE INC.

Consolidated Balance Sheets (In thousands of U.S. dollars)

December 31, 2009 and 2008

		2009		2008
Assets				
Current assets:				
Cash	\$	33,249	\$	30,405
Short-term investments and marketable				
securities available for sale		22,323		9,979
Accounts receivable		99,742		61,079
Work in progress		21,349		15,392
Inventory		12,702		2,308
Prepaid expenses and other current assets		15,368		8,395
Notes receivable		3,833		-
Investment tax credits recoverable		2,250		1,504
Future income taxes		4,445		3,779
		215,261		132,841
Restricted cash		2,229		750
Property and equipment		10,539		9,381
Future income taxes		10,155		5,713
Notes receivable		-		3,643
Investment tax credits recoverable		2,133		1,808
Other long-term assets		11,407		3,656
Intangible assets		187,788		188,070
Goodwill		40,977		39,937
	\$	480,489	\$	385,799
Liabilities and Shareholders' Equity				
Current liabilities:				
Bank indebtedness	\$	43,100	\$	60,200
Accounts payable and accrued liabilities	•	103,655	•	63,429
Acquisition holdback payments		3,587		10,901
Deferred revenue		136,857		115,466
Income taxes payable		3,751		3,197
Thomas taxoo payable		290,950		253,193
Future income taxes		28,121		26,778
Other long-term liabilities		53,360		10,446
Shareholders equity:				
Capital stock		99,283		99,283
Shareholder loans		(646)		(931)
Accumulated other comprehensive loss		(157)		(6,901)
Retained earnings		9,578		3,931
		108,058		95,382
Commitments and contingencies Subsequent events				
Oubsoquent events	Φ.	400 400	Φ.	005 700
	\$	480,489	\$	385,799

Consolidated Statements of Operations (In thousands of U.S. dollars, except per share amounts)

Years ended December 31, 2009 and 2008

	2009	2008
Revenue	\$ 437,940	\$ 330,532
Cost of revenue	166,607	124,690
	271,333	205,842
Research and development	65,632	48,224
Sales and marketing	45,174	37,693
General and administration	72,401	55,585
Depreciation	 3,811	3,642
	187,018	145,144
Income before the undernoted	84,315	60,698
Amortization of intangible assets	60,588	42,635
Other expenses	996	413
Interest expense, net	2,702	1,115
Foreign exchange (gain) loss	2,568	(455)
Income before income taxes	17,461	16,990
Income taxes (recovery)		
Current	15,635	5,181
Future	(8,398)	(3, 185)
	7,237	1,996
Net income	\$ 10,224	\$ 14,994
Income per share:		
Basic	\$ 0.48	\$ 0.71
Diluted	0.48	0.71
Weighted average number of shares		
outstanding:		
Basic	21,165	21,140
Diluted	21,192	21,192
Outstanding at the end of the period	21,192	21,192

Years ended December 31, 2009 and 2008

	2009	2008
Retained earnings (deficit), beginning of period	\$ 3,931	\$ (7,249)
Net income	10,224	14,994
Dividends	(4,577)	(3,814)
Retained earnings, end of period	\$ 9,578	\$ 3,931

Consolidated Statements of Comprehensive Income (In thousands of U.S. dollars)

Years ended December 31, 2009 and 2008

	2009	2008
Net Income	\$ 10,224	\$ 14,994
Other comprehensive net income, net of tax:		
Net unrealized mark-to-market adjustment		
gain (loss) on available-for-sale financial		
assets during the period (taxes - nil)	4,853	(1,518)
Net unrealized foreign exchange adjustment		
gain (loss) on available-for-sale financial		
assets during the period (taxes - nil)	426	(2,107)
Transfer of unrealized gain from prior periods		
upon derecognition of available-for-sale		
investments (taxes - nil)	-	(39)
Amounts reclassified to earnings during		
the period (taxes - nil)	1,474	-
Foreign currency translation adjustment	(9)	-
Comprehensive income	\$ 16,968	\$ 11,330

Consolidated Statements of Cash Flows (In thousands of U.S. dollars)

Years ended December 31, 2009 and 2008

	2009	2008
Cash flows from operating activities:	Ф. 10 004	<b>14.004</b>
Net income	\$ 10,224	\$ 14,994
Adjustments to reconcile net income to		
net cash flows from operations:	2 011	2 642
Depreciation	3,811	3,642 42,635
Amortization of intangible assets Non-cash interest	60,588	
Future income taxes	(167)	(153)
	(8,398)	(3,185) 413
Other	1,486	_
Foreign exchange (gain) loss	3,689	(423)
Change in non-cash operating working	11 /15	4 045
capital Cash flows from operating activities	11,415 82,648	4,845 62,768
Cash nows from operating activities	82,648	62,768
Cash flows from (used in) financing activities:		
Increase (decrease) in other long-term liabilities	(661)	297
Increase (decrease) in bank indebtedness	(17,100)	40,858
Credit facility financing fees	(1,070)	(1,268)
Dividends	(4,577)	(3,814)
Repayment of shareholder loans	362	959
Cash flows from (used in) financing activities	(23,046)	37,032
Cash flows from (used in) investing activities:		
Acquisition of businesses, net of cash		
acquired	(37,905)	(62, 134)
Acquisition holdback payments	(4,166)	(8,736)
Investment in VCG LLC	-	(85)
Additions to short-term investments,		
marketable securities and other assets	(7,032)	(12,379)
Increase in restricted cash	(1,479)	-
Increase in other assets	(112)	(1,442)
Property and equipment purchased	(3,506)	(2,771)
Cash flows used in investing activities	(54,200)	(87,547)
Effect of currency translation adjustment on		
cash and cash equivalents	(2,558)	(1,644)
Increase in cash and cash equivalents	2,844	10,609
Cash, beginning of period	30,405	19,796
Cash, end of period	\$ 33,249	\$ 30,405
Supplemental cash flow information:		
Income taxes paid	\$ 15,526	\$ 3,791
Interest paid	3,663	1,821
Investment tax credits received	1,780	908
Interest received	752	660
	. 3=	