Constellation Software Inc. Announces Results for the Third Quarter Ended September 30, 2021, Declares Quarterly Dividend, and appoints John Billowits as Chair of the Board of Directors

TORONTO, ONTARIO (November 4, 2021) -- Constellation Software Inc. (TSX:CSU) ("Constellation" or the "Company") today announced its financial results for the third quarter ended September 30, 2021 and declared a \$1.00 per share dividend payable on January 11, 2022 to all common shareholders of record at close of business on December 20, 2021. This dividend has been designated as an eligible dividend for the purposes of the Income Tax Act (Canada). Please note that all dollar amounts referred to in this press release are in U.S. Dollars unless otherwise stated.

The following press release should be read in conjunction with the Company's Unaudited Condensed Consolidated Interim Financial Statements for the three and nine months ended September 30, 2021 and the accompanying notes, our Management Discussion and Analysis for the three and nine months ended September 30, 2021 and with our annual Consolidated Financial Statements, prepared in accordance with International Financial Reporting Standards ("IFRS") and our annual Management's Discussion and Analysis for the year ended December 31, 2020, which can be found on SEDAR at www.sedar.com and on the Company's website www.csisoftware.com. Additional information about the Company is also available on SEDAR at www.sedar.com

Q3 2021 Headlines:

- Revenue grew 30% (7% organic growth, 5% after adjusting for changes in foreign exchange rates) to \$1,299 million compared to \$1,003 million in Q3 2020.
- Net income attributable to common shareholders decreased 13% to \$107 million (\$5.04 on a diluted per share basis) from \$122 million (\$5.76 on a diluted per share basis) in Q3 2020.
- A number of acquisitions were completed for aggregate cash consideration of \$126 million (which includes acquired cash). Deferred payments associated with these acquisitions have an estimated value of \$47 million resulting in total consideration of \$173 million.
- Cash flows from operations ("CFO") were \$292 million, an increase of 25%, or \$58 million, compared to \$234 million for the comparable period in 2020.
- Free cash flow available to shareholders¹ ("FCFA2S") increased \$45 million to \$226 million compared to \$181 million for the same period in 2020.
- Subsequent to September 30, 2021, the Company completed or entered into agreements to acquire a number of businesses for aggregate cash consideration of \$329 million. Deferred payments associated with these acquisitions have an estimated value of \$41 million resulting in total consideration of \$370 million.

Total revenue for the quarter ended September 30, 2021 was \$1,299 million, an increase of 30%, or \$296 million, compared to \$1,003 million for the comparable period in 2020. For the first nine months of 2021 total revenues were \$3,724 million, an increase of 29%, or \$846 million, compared to \$2,878 million for the comparable period in 2020. The increase for both the three and nine month periods compared to the same periods in the prior year is primarily attributable to growth from acquisitions as the Company experienced organic growth of 7% and 9% respectively, and 5% for both periods after adjusting for the impact of changes in the valuation of the US dollar against most major currencies in which the Company transacts business.

The net income attributable to common shareholders of CSI for the quarter ended September 30, 2021 was \$107 million compared to net income of \$122 million for the same period in 2020. On a per share basis this translated into a net income per diluted share of \$5.04 in the quarter ended September 30, 2021 compared to net income per diluted share of \$5.76 for the same period in 2020. For the nine months ended September 30, 2021, net income attributable to common shareholders of CSI was \$186 million or \$8.79 per diluted share compared to \$288 million or \$13.58 per diluted share for the same period in 2020. There was no change in the number of shares outstanding.

For the quarter ended September 30, 2021, CFO increased \$58 million to \$292 million compared to \$234 million for the same period in 2020 representing an increase of 25%. For the first nine months of 2021, CFO increased

\$127 million to \$959 million compared to \$831 million during the same period in 2020, representing an increase of 15%.

For the quarter ended September 30, 2021, FCFA2S increased \$45 million to \$226 million compared to \$181 million for the same period in 2020. For the first nine months of 2021, FCFA2S decreased \$43 million to \$639 million compared to \$682 million during the same period in 2020, representing a decrease of 6%.

The directors of Constellation have unanimously agreed to appoint John Billowits, a current director and former Chief Executive Officer of Constellation's Vela operating group, as the Chair of the Board of Directors of the Company. Mark Leonard will continue in his current position as the President of the Company and (apart from relinquishing his duties as Chairman) his role and responsibilities within Constellation will remain unchanged. Mr. Leonard stated: "John brings intimate knowledge of the business of Constellation and has the deep respect of all of our directors and operating group managers, and so I'm very happy to leave the duties of Chair in John's very capable hands."

Forward Looking Statements

Certain statements herein may be "forward looking" statements that involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of Constellation or the industry to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Forward looking statements involve significant risks and uncertainties, should not be read as guarantees of future performance or results, and will not necessarily be accurate indications of whether or not such results will be achieved. A number of factors could cause actual results to vary significantly from the results discussed in the forward looking statements. These forward looking statements reflect current assumptions and expectations regarding future events and operating performance and are made as of the date hereof and Constellation assumes no obligation, except as required by law, to update any forward looking statements to reflect new events or circumstances.

Non-IFRS Measures

Free cash flow available to shareholders "FCFA2S" refers to net cash flows from operating activities less interest paid on lease obligations, interest paid on other facilities, credit facility transaction costs, repayments of lease obligations, the TSS membership liability revaluation charge, and property and equipment purchased, and includes interest and dividends received. Constellation believes that FCFA2S is useful supplemental information as it provides an indication of the uncommitted cash flow that is available to shareholders if Constellation does not make any acquisitions, or investments, and does not repay any debts. While Constellation could use the FCFA2S to pay dividends or repurchase shares, Constellation's objective is to invest all of our FCFA2S in acquisitions which meet Constellation's hurdle rate.

FCFA2S is not a recognized measure under IFRS and, accordingly, readers are cautioned that FCFA2S should not be construed as an alternative to net cash flows from operating activities.

The following table reconciles FCFA2S to net cash flows from operating activities:

	Three months Septembe 2021 (\$ in millions, except	er 30, 2020	Nine month Septemb 2021 (\$ in millions, exce	er 30, 2020
Net cash flows from operating activities Adjusted for:	292	234	959	831
Interest paid on lease obligations	(2)	(2)	(7)	(6)
Interest paid on other facilities	(12)	(8)	(30)	(22)
Credit facility transaction costs	(0)	(0)	(4)	(0)
Payments of lease obligations	(21)	(17)	(61)	(47)
IRGA / TSS membership liability revaluation	,	(\)		. >
charge	(25)	(20)	(107)	(55)
Property and equipment purchased	(7)	(5)	(18)	(19)
Interest and dividends received	1	0	1	0
Language and attached to	226	181	732	682
Less amount attributable to	_		(03)	
Non-controlling interests	1		(93)	-
Free cash flow available to shareholders	226	181	639	682

About Constellation Software Inc.

Due to rounding, certain totals may not foot.

Constellation's common shares are listed on the Toronto Stock Exchange under the symbol "CSU". Constellation acquires, manages and builds vertical market software businesses.

For further information:

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SOURCE: CONSTELLATION SOFTWARE INC.

Consolidated Statements of Financial Position

(In millions of U.S. dollars, except per share amounts. Due to rounding, numbers presented may not foot.)

	Septe	mber 30, 2021		December 31, 2020	September 30, 2020
Assets					
Current assets:					
Cash	\$	961	\$	758	\$ 565
Accounts receivable		512		483	420
Unbilled revenue		144		98	102
Inventories		32		27	30
Other assets		278		219	217
		1,929		1,585	1,333
Non-current assets:					
Property and equipment		91		86	80
Right of use assets		252		251	239
Deferred income taxes		63		52	50
Other assets		94		75	79
Intangible assets		3,006		2,325	2,097
		3,506		2,790	2,546
Total assets	\$	5,434	\$	4,375	\$ 3,879
Liabilities and Shareholders' Equity Current liabilities:					
Debt with recourse to Constellation Software Inc.	\$	137	\$	113	\$ 104
Debt without recourse to Constellation Software Inc.		54		28	4
Redeemable preferred securities		7		-	-
Accounts payable and accrued liabilities		720		666	535
Dividends payable		21		21	21
Deferred revenue		1,168		962	917
Provisions		11		12	11
Acquisition holdback payables		92		85	71
Lease obligations		81		74	68
Income taxes payable		86		78	90
		2,377		2,040	1,821
Non-current liabilities:					
Debt with recourse to Constellation Software Inc.		550		421	397
Debt without recourse to Constellation Software Inc.		325		199	169
Deferred income taxes		393		285	253
Acquisition holdback payables		49		37	30
Lease obligations		195		201	191
Other liabilities		145		146	116
		1,656		1,288	1,155
Total liabilities		4,034		3,328	2,976
Shareholders' equity:					
Capital stock		99		99	99
Other equity		(162)		-	-
Accumulated other comprehensive income (loss)		(69)		(31)	(49)
Retained earnings		1,103		980	852
Non-controlling interests		429			 <u> </u>
		1,401		1,048	902
T. 18 188			_		
Total liabilities and shareholders' equity	\$	5,434	\$	4,375	\$ 3,879

Condensed Consolidated Interim Statements of Income (loss)

(In millions of U.S. dollars, except per share amounts. Due to rounding, numbers presented may not foot.)

Three and nine months ended September 30, 2021

	Three	months ended S	eptember 30,	Nine	months ende	ided September 30,	
		2021	2020		2021		2020
Revenue							
License	\$	69	\$ 57	\$	206	\$	166
Professional services	Ψ	256	187	Ψ	747	Ψ	534
Hardware and other		45	45		127		122
Maintenance and other recurring		929	713		2,643		2,056
Maintonance and ethor recurring		1,299	1,003		3,724		2,878
Expenses							
Staff		676	504		1,982		1,493
Hardware		25	25		71		70
Third party license, maintenance and professional services		113	82		317		237
Occupancy		10	9		30		26
Travel, telecommunications, supplies, software and equipment		46	32		129		114
Professional fees		21	15		53		41
Other, net		21	5		41		10
Depreciation		31	26		90		77
Amortization of intangible assets		134	103		376		293
		1,077	800		3,087		2,362
Foreign exchange loss (gain)		(5)	1		(3)		5
IRGA/TSS Membership liability revaluation charge		25	20		107		55
Finance and other expense (income)		(4)	(2)		(9)		(4)
Bargain purchase gain		(1)	(0)		(1)		(0)
Impairment of intangible and other non-financial assets		1	3		7		11
Redeemable preferred securities expense (income)		-	-		295		
Finance costs		18	13		50		34
		34	34		446		101
Income (loss) before income taxes		188	168		190		414
Current income tax expense (recovery)		70	62		209		177
Deferred income tax expense (recovery)		(4)	(16)		(43)		(50)
Income tax expense (recovery)		67	46		166		127
Net income (loss)		121	122		24		288
Net income (loss) attributable to:							
Common shareholders of Constellation Software Inc.		107	122		186		288
Non-controlling interests		15	-		(162)		-
Net income (loss)		121	122		24		288
Earnings per common share of Constellation Software Inc.	c	5.04	Ф 570	•	0.70	œ.	40.50
Basic and diluted	\$	5.04	\$ 5.76	\$	8.79	\$	13.58

Condensed Consolidated Interim Statements of Comprehensive Income (Loss)

(In millions of U.S. dollars, except per share amounts. Due to rounding, numbers presented may not foot.)

Three and nine months ended September 30, 2021

		months ende	•	nber 30, 2020	Nine months er 2021		nded September 30 2020	
Net income (loss)		121	\$	122	\$	24	\$	288
Items that are or may be reclassified subsequently to net income (loss):								
Foreign currency translation differences from foreign operations and other		(21)		8		(39)		(9)
Other comprehensive income (loss) for the period, net of income tax		(21)		8		(39)		(9)
Total comprehensive income (loss) for the period	\$	100	\$	130	\$	(15)	\$	279
Total other comprehensive income (loss) attributable to:								
Common shareholders of Constellation Software Inc.		(13)		8		(19)		(9)
Non-controlling interests		(8)		-		(19)		-
Total other comprehensive income (loss)	\$	(21)	\$	8	\$	(39)	\$	(9)
Total comprehensive income (loss) attributable to:								
Common shareholders of Constellation Software Inc.		93		130		167		279
Non-controlling interests		7		-		(182)		-
Total comprehensive income (loss)	\$	100	\$	130	\$	(15)	\$	279

Condensed Consolidated Interim Statement of Changes in Equity (In millions of U.S. dollars, except per share amounts. Due to rounding, numbers presented may not foot.)

Nine months ended September 30, 2021			Facility Asset	h					
		Capital stock	Equity Attri	butable to Sharehold Accumulated other comprehensive income (loss)	Retained earnings	Total	_ I Non-controlling Total equit interests		
Balance at January 1, 2021	\$	99	\$ -	\$ (31) \$	980	\$ 1,048	- \$	1,048	
Total comprehensive income (loss) for the period:									
Net income (loss)		-	-	-	186	186	(162)	24	
Other comprehensive income (loss)									
Foreign currency translation differences from foreign operations and other		-	-	(19)	-	(19)	(19)	(39)	
Total other comprehensive income (loss) for the period		-	-	(19)	-	(19)	(19)	(39)	
Total comprehensive income (loss) for the period		-	-	(19)	186	167	(182)	(15)	
Transactions with owners, recorded directly in equity									
Special dividend of Topicus Subordinate Voting Shares		-	(141)	(16)	-	(157)	157	-	
Issuance of Topicus Coop Ordinary Units to non-controlling interests		-	(21)	(2)	-	(23)	23	-	
Net acquisition of non-controlling interest associated with acquisitions and other movements		-	1	-	1	1	1	3	
Dividends to shareholders of the Company		-		-	(64)	(64)	-	(64)	
Reclassification of redeemable preferred securities of Topicus Coop from liabilities to non-controlling interest		-	-	-	-	-	434	434	
Accrued dividends to preference unit holders of Topicus Coop		-	-	-	-	-	(5)	(5)	
Balance at September 30, 2021	\$	99	\$ (162)	(69) \$	1,103	\$ 972	\$ 429 \$	1,401	

Condensed Consolidated Interim Statement of Changes in Equity (In millions of U.S. dollars, except per share amounts. Due to rounding, numbers presented may not foot.)

Unaudited
Nine months ended September 30, 2020

			ibutable to Shareho					
	Capital stock	Other equity	Accumulated other comprehensive income (loss)	Retained earnings		Non-controlling interest	-	equity
Balance at January 1, 2020	\$ 99	\$ -	\$ (40)	\$ 628	\$ 687	\$ -	\$	687
Total comprehensive income (loss) for the period:								
Net income (loss)	-	-	-	288	288	-		288
Other comprehensive income (loss)								
Foreign currency translation differences from								
foreign operations and other	-	-	(9)	-	(9)	-		(9)
Total other comprehensive income (loss) for the period	-	-	(9)	-	(9)	-		(9)
Total comprehensive income (loss) for the period	-	-	(9)	288	279	-		279
Transactions with owners, recorded directly in equity								
Dividends to shareholders of the Company	-		-	(64)	(64)	-		(64)
Balance at September 30, 2020	\$ 99	\$ -	\$ (49)	\$ 852	\$ 902	\$ -	\$	902

Condensed Consolidated Interim Statements of Cash Flows

(In millions of U.S. dollars, except per share amounts. Due to rounding, numbers presented may not foot.)

Three and nine months ended September 30, 2021 Unaudited

	Three mo	Three months ended September 30,				Nine months ended September 30,				
		2021		2020		2021		2020		
Cash flows from (used in) operating activities:										
Net income (loss)	\$	121	\$	122	\$	24	\$	288		
Adjustments for:										
Depreciation		31		26		90		77		
Amortization of intangible assets		134		103		376		293		
IRGA/TSS Membership liability revaluation charge		25		20		107		55		
Finance and other expense (income)		(4)		(2)		(9)		(4)		
Bargain purchase (gain)		(1)		(0)		(1)		(0)		
Impairment of intangible and other non-financial assets		1		3		7		11		
Redeemable preferred securities expense (income)		-				295		-		
Finance costs		18		13		50		34		
Income tax expense (recovery)		67		46		166		127		
Foreign exchange loss (gain)		(5)		1		(3)		5		
Change in non-cash operating assets and liabilities		(0)		•		(0)		· ·		
exclusive of effects of business combinations		(47)		(32)		53		69		
Income taxes paid		(48)		(66)		(196)		(123)		
Net cash flows from (used in) operating activities		292		234		959		831		
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Cash flows from (used in) financing activities:										
Interest paid on lease obligations		(2)		(2)		(7)		(6)		
Interest paid on debt		(12)		(8)		(30)		(22)		
Increase (decrease) in CSI facility		-		(100)		-		(65)		
Increase (decrease) in revolving credit debt facilities without recourse to CSI		12		-		24		(55)		
Proceeds from issuance of term debt facilities without recourse to CSI		6		7		140		22		
Repayments of term debt facilities without recourse to CSI		(2)		(1)		(4)		(5)		
Credit facility transaction costs		(0)		(0)		(4)		(0)		
Payments of lease obligations		(21)		(17)		(61)		(47)		
Distribution to the Joday Group		(21)		-		(22)		- ()		
Dividends paid		(21)		(21)		(64)		(64)		
Net cash flows from (used in) in financing activities		(41)		(143)		(29)		(242)		
Cash flows from (used in) investing activities:				, ,		, ,		, ,		
Acquisition of businesses		(130)		(123)		(736)		(298)		
Cash obtained with acquired businesses		28		31		112		55		
Post-acquisition settlement payments, net of receipts		(16)		(24)		(101)		(79)		
Receipt of additional subscription amount from the sellers of Topicus.com B.V.		(10)		(24)		33		(13)		
Purchases of other investments		(14)				(15)		(2)		
Proceeds from sales of other investments		8				8		(2)		
Interest, dividends and other proceeds received		1		1		4		2		
Property and equipment purchased		(7)		(5)		(18)		(19)		
Net cash flows from (used in) investing activities		(131)		(120)		(713)		(340)		
Effect of foreign currency on		` '		. ,		` '		, -,		
cash and cash equivalents		(10)		8		(13)		(1)		
Increase (decrease) in cash		110		(21)		203		249		
Cash, beginning of period	\$	851	\$	585	\$	758	\$	316		
	¥		Ψ		*		Ψ			
Cash, end of period		961	\$	565	\$	961	\$	565		