Constellation Software Inc. Announces Results for the Fourth Quarter and Year Ended December 31, 2010 and Declares Annual Dividend

TORONTO, ONTARIO (March 2, 2011) -- Constellation Software Inc. (TSX:CSU) ("Constellation" or the "Company") today announced its financial results for the fourth quarter and fiscal year ended December 31, 2010, and declared a \$2.00 per share dividend payable on March 31, 2011 to all common shareholders and class A non-voting shareholders of record at close of business on March 17, 2011. Please note that all dollar amounts referred to in this press release are U.S. Dollars unless otherwise stated.

The following press release should be read in conjunction with the Company's audited annual Consolidated Financial Statements, prepared in accordance with Canadian GAAP and our annual MD&A for the year ended December 31, 2010 which can be found on SEDAR at <u>www.sedar.com</u> and on the Company's website <u>www.csisoftware.com</u>. Additional information about the Company is also available on SEDAR at <u>www.sedar.com</u>.

2010 Highlights:

- Revenue grew 44% to \$631 million compared to \$438 million in 2009. Organic revenue growth was negative 4% in 2010 versus negative 3% in 2009. Excluding the impact of the Public Transit Solutions business ('PTS') acquired in Q4 2009, organic growth was 2% in 2010 compared to nil in 2009.
- Adjusted EBITDA increased \$28 million or 32% to \$116 million as compared to 2009
- Adjusted net income increased by \$25 million or 40% to \$87 million (\$4.12 on a fully diluted per share basis) from \$62 million (\$2.95 on a fully diluted per share basis) in 2009
- \$91 million was deployed on 21 acquisitions and \$8 million in net acquisition settlement payments relating to prior acquisitions was received
- Cash flow from operations increased \$24 million or 29% to \$105 million in 2010 as compared to \$82 million in 2009
- Dividend declared of \$2.00 per share
- Negotiating an increase to our credit facility to \$250 million from \$160 million

Q4 2010 Highlights:

- Revenue grew 30% to \$171 million compared to \$132 million in Q4 2009. Organic revenue growth was 1% compared to negative 4% in Q4 2009
- Adjusted EBITDA grew 47% to \$33 million compared to \$22 million in Q4 2009
- Adjusted net income grew 57% to \$23 million compared to \$15 million in Q4 2009
- Five acquisitions were completed in the quarter for net cash consideration of \$45 million, and net acquisition settlement payments of \$13 million were received
- Subsequent to December 31, 2010, the Company completed two acquisitions for total cash consideration of \$11 million.

Fourth quarter 2010 revenue was \$171 million, an increase of 30%, or \$39 million, compared to \$132 million for the comparable period in 2009. For the 2010 fiscal year, total revenues were \$631 million, an increase of 44% over 2009. The increases for both the fourth quarter and the full year compared to the same periods in the prior year were mainly attributable to growth from acquisitions, as organic growth from our existing business was estimated at approximately 1% for the fourth quarter and negative 4% for the full year.

Constellation acquired the Public Transit Solutions business ('PTS') from Continental Automotive AG ('Continental') on November 2, 2009. Given the substantial amount of non-recurring revenue historically earned by PTS, gross revenue from PTS has fluctuated significantly in the past and may continue to do so in the future. Revenue from PTS declined significantly in the twelve months following acquisition compared to revenue in the corresponding financial period preceding acquisition as PTS recognized substantial non-recurring revenue in the twelve months prior to acquisition. As such, management has chosen to provide supplemental organic growth disclosure to provide greater clarity regarding the impact of PTS on Constellation's consolidated financial results. Excluding PTS, organic growth for Constellation was 1% in Q4 2010 and 2% for 2010. The following table provides a summary of the impact of PTS on Constellation's organic revenue growth:

Organic Revenue Growth								
	Three months ended December 31, 2010	Fiscal year ended December 31, 2010						
Constellation	1%	-4%						
Constellation excluding PTS	1%	2%						

Adjusted EBITDA for the fourth quarter 2010 was \$33 million, a 47% increase compared to the prior year's fourth quarter Adjusted EBITDA of \$22 million. Fourth quarter Adjusted EBITDA per share on a fully diluted basis increased 48% to \$1.55, compared to \$1.05 for the same period last year. Adjusted EBITDA for the year ended December 31, 2010 was \$116 million, an increase of 32% over last year's Adjusted EBITDA of \$88 million for the same period. Adjusted EBITDA per share on a fully diluted basis for the year increased 32% to \$5.49, compared to \$4.16 for the same period in 2009.

Adjusted net income for the fourth quarter 2010 was \$23 million, compared to the prior year's fourth quarter Adjusted net income of \$15 million, a 57% increase. Fourth quarter Adjusted net income per share on a fully diluted basis increased 58% to \$1.09 compared to \$0.69 for the prior year's fourth quarter. Adjusted net income for the year ended December 31, 2010 was \$87 million, an increase of 40% over last year's Adjusted net income of \$62 million for the same period. Adjusted net income per share on a fully diluted basis for the year increased 40% to \$4.12 compared to \$2.95 for the same period in 2009.

Net income for the fourth quarter 2010 was \$18 million compared to the prior year's fourth quarter net income of nil. On a fully diluted per share basis, this translates into net income per share of \$0.84 for the fourth quarter of 2010, compared to nil in the same period of 2009. For the year ended December 31, 2010 net income was \$42 million or \$1.97 per diluted share compared to \$10 million or \$0.48 per share last year.

The Company recorded an extraordinary gain of \$9 million for the quarter ended December 31, 2010 and \$13 million for the year ended December 31, 2010 compared to nil for the same periods in the previous year. The extraordinary gain recorded in 2010 primarily relates to negative goodwill associated with the PTS acquisition. Negative goodwill arose on acquisition because the fair value of the separately identifiable assets acquired net of the liabilities acquired exceeded the total consideration paid.

The following table displays our revenue by reporting segment and the percentage change for the three and twelve months ended December 31, 2010 compared to the same periods in 2009:

	Three months ended		Period-Ove	er-Period	Fiscal year ended Period-Over-Period
	Decemb	er 31,	Chan	ge	December 31, Change
	2010 2009		<u>\$</u>	%	<u>2010 2009 \$ %</u>
	(\$00	0, except	percentages	s)	(\$000, except percentages)
Public Sector					
Licenses	11,109	9,759	1,350	14%	37,782 33,954 3,828 11%
Professional services and other:					
Services	35,119	31,603	3,516	11%	138,379 97,234 41,145 42%
Hardware and other	20,065	9,908	10,157	103%	66,075 30,008 36,067 120%
Maintenance	61,494	51,992	9,502	18%	229,488 175,423 54,065 31%
	127,787	103,262	24,525	24%	471,724 336,619 135,105 40%
Private Sector					
Licenses	4,907	2,561	2,346	92%	15,181 8,716 6,465 74%
Professional services and other:					
Services	7,309	3,379	3,930	116%	28,250 12,461 15,789 127%
Hardware and other	2,451	1,044	1,407	135%	8,526 3,789 4,737 125%
Maintenance	29,014	21,648	7,366	34%	107,176 76,355 30,821 40%
	43,681	28,632	15,049	53%	159,133 101,321 57,812 57%

Public Sector

For the quarter ended December 31, 2010, total revenue in the public sector segment increased 24%, or \$25 million, to \$128 million, compared to \$103 million for the quarter ended December 31, 2009. For the year ended December 31, 2010, total revenue increased by 40%, or \$135 million, to \$472 million, compared to \$337 million for the comparable period in 2009. The increases for both the three months and the full year were significant across all revenue types. Revenue growth from acquired businesses was significant for both the three and twelve month periods as we completed fifteen acquisitions since the beginning of 2009 in our public sector segment. It is estimated that acquisitions completed since the beginning of 2009 contributed approximately \$26 million to our Q4 2010 revenues and \$156 million to our revenues in the year ended December 31, 2010. Revenues decreased organically by 1% or \$1 million in Q4 2010 and by 6% or \$21 million in the year ended December 31, 2010 compared to the same periods in 2009. Excluding PTS, organic growth for the public sector was negative 2% in Q4 2010 and 1% for 2010.

Organic Revenue Growth								
	Three months ended December 31, 2010	Fiscal year ended December 31, 2010						
Public Sector	-1%	-6%						
Public Sector excluding PTS	-2%	1%						

The organic revenue change was primarily driven by the following:

- **Trapeze operating group** (increase of approximately \$2 million for Q4 and a decrease of \$23 million for the full year). For the full year, the negative organic growth was primarily caused by the PTS business as PTS recognized substantial non-recurring revenue in the twelve months prior to acquisition that did not re-occur in the corresponding financial period following acquisition. Excluding the impact of PTS, Trapeze experienced 3% organic growth in Q4 and 2% organic growth for the full year.

Effective March 3, 2011, Trapeze Operating Group will be renamed the Volaris Operating Group.

Harris operating group (decrease of approximately \$3 million for Q4 and an increase of approximately \$3 million for the full year). For Q4, Harris experienced decreased revenue in a few business units principally due to a delay in orders and due to a slowdown in the progression to contract completion on a few large contracts. For the full year, Harris had increased revenue from existing clients and new customers in their utility, local government and school business units.

Private Sector

For the quarter ended December 31, 2010, total revenue in the private sector segment increased 53%, or \$15 million, to \$44 million, compared to \$29 million for the quarter ended December 31, 2009. For the year ended December 31, 2010 total revenue increased by 57%, or \$58 million, to \$159 million, compared to \$101 million for the comparable period in 2009. Revenue growth from acquired businesses was significant for both the three and twelve month periods as we completed nineteen acquisitions since the beginning of 2009 in our private sector segment. It is estimated that acquisitions completed since the beginning of 2009 contributed approximately \$12 million to our Q4 2010 revenues and \$51 million to our revenues in the year ended December 31, 2010. Revenues increased organically by 9% or \$3 million in Q4 2010 and 5% or \$5 million in the year ended December 31, 2010 compared to the same periods in 2009. The organic revenue change was primarily driven by the following:

- **Jonas operating group** (increase of approximately \$2 million for Q4 and \$4 million for the full year). For both the quarter and full year, Jonas' organic growth was driven by strong sales to both existing and new customers primarily in its' fitness, construction, and food service verticals.
 - **Homebuilder operating group** (increase of approximately \$2 million for Q4 and \$3 million for the full year). For both the quarter and full year, Homebuilders' organic growth was driven by strong sales to both existing and new customers primarily in its' pulp and paper and homebuilding verticals.

During the quarter, Constellation completed five acquisitions for total net cash consideration of approximately \$45 million, and received acquisition settlement payments, net of holdbacks paid, of \$13 million relating to prior acquisitions. At December 31, 2010, Constellation's cash position (net of borrowings on our line of credit) decreased to negative \$16 million, from negative \$10 million at December 31, 2009. Subsequent to December 31, 2010, the Company completed two acquisitions for total cash consideration of \$11 million. The Company is currently negotiating a new \$250 million credit facility with a syndicate of lenders that will replace its existing \$160 million facility.

"2010 was an exceptional year as revenue, Adjusted net income and cash flow from operations reached all-time highs and the Company also improved its organic growth over the prior year, excluding the impact of PTS", said John Billowits, CFO of Constellation. "As a result of the strong performance, the Company declared a dividend of \$2 per share, reflecting our confidence in the future performance of our businesses."

Conference Call and Webcast

Management will host a conference call at 8:30 a.m. (ET) on Thursday, March 3, 2011 to answer questions regarding the results. The teleconference numbers are 416-695-7848 or 800-769-8320. The call will also be webcast live and archived on Constellation's web site at www.csisoftware.com.

A replay of the conference call will be available as of 11:30 a.m. ET the same day until 11:59 p.m. ET on March 18, 2011. To access the replay, please dial 905-694-9451 or 800-408-3053 followed by the passcode 1514365#.

Forward Looking Statements

Certain statements herein may be "forward looking" statements that involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of Constellation or the industry to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Forward looking statements involve significant risks and uncertainties, should not be read as guarantees of future performance or results, and will not necessarily be accurate indications of whether or not such results will be achieved. A number of factors could cause actual results to vary significantly from the results discussed in the forward looking statements. These forward looking statements reflect current assumptions and expectations regarding future events and operating performance and are made as of the date hereof and Constellation assumes no obligation, except as required by law, to update any forward looking statements to reflect new events or circumstances.

Non-GAAP Measures

The term "Adjusted EBITDA" refers to net income before deducting interest, taxes, depreciation, other expenses (income), extraordinary gain, amortization, and foreign exchange loss (gain). The Company believes that Adjusted EBITDA is useful supplemental information as it provides an indication of the results generated by the Company's main business activities prior to taking into consideration how those activities are financed and taxed and also prior to taking into consideration asset depreciation and the other items listed above. "Adjusted EBITDA margin" refers to the percentage that Adjusted EBITDA for any period represents as a portion of total revenue for that period.

"Adjusted net income" means net income plus non-cash expenses (income) such as amortization of intangible assets, future income taxes, and certain other expenses (income). The Company believes that Adjusted net income is useful supplemental information as it provides an indication of the results generated by the Company's main business activities prior to taking into consideration amortization of intangible assets, future income taxes, and certain other non-cash expenses (income) incurred by the Company from time to time. "Adjusted net income margin" refers to the percentage that Adjusted net income for any period represents as a portion of total revenue for that period.

Adjusted EBITDA and Adjusted net income are not recognized measures under GAAP and, accordingly, shareholders are cautioned that Adjusted EBITDA and Adjusted net income should not be construed as alternatives to net income determined in accordance with GAAP. The Company's method of calculating Adjusted EBITDA and Adjusted net income may differ from other issuers and, accordingly, Adjusted EBITDA and Adjusted net income may not be comparable to similar measures presented by other issuers. See "Results of Operations —Adjusted EBITDA" and "— Adjusted net income" for a reconciliation of Adjusted EBITDA and Adjusted net income to net income.

The following table reconciles Adjusted EBITDA to net income:

	Three months ended December 31, 2010 2009 (\$000, except percentages)	Fiscal year ended December 31, 2010 2009 (\$000, except percentages)
Total revenue	\$ 171,468 \$ 131,894	\$ 630,857 \$ 437,940
Net income (loss)	17,893 (10)	41,766 10,224
Add back:		
Income taxes	(1,984) 2,523	5,043 7,237
Extraordinary gain	(9,021) -	(12,538) -
Foreign exchange loss	2,347 1,944	2,387 2,568
Interest expense, net	1,353 794	3,847 2,702
Other expenses (income)	218 (445)	(175) 996
Amortization of intangible assets	20,050 16,317	70,064 60,588
Depreciation	1,888 1,105	6,036 3,811
Adjusted EBITDA	32,744 22,228	116,430 88,126
Adjusted EBITDA margin	19% 17%	18% 20%

The following table reconciles Adjusted net income to net income:

	Three months ended
	December 31,
	<u>2010</u> <u>2009</u>
	(\$000, except percentages)
Total revenue	\$ 171,468 \$ 131,894
Net income (loss)	17,893 (10)
Add back:	
Amortization of intangible assets	20,050 16,317
Extraordinary gain	(9,021) -
Future income taxes (recovery)	(5,911) (1,649)
Adjusted net income	23,011 14,658
Adjusted net income margin	13% 11%

Fiscal ye	ar ended								
Decem	December 31,								
2010	2009								
(\$000, except									
(4000) 0/0000	percentagee)								
\$ 630,857	\$ 437,940								
41.766	10.224								
41,700	10,224								
70.004	CO 500								
70,064	60,588								
(12,538)	-								
(11,918)	(8,398)								
87,374	62,414								
14%	14%								
1470	14 70								

The following tables provide supplemental statement of operations and cash flow information of PTS and certain assets and liabilities acquired from MAXIMUS Inc.'s Asset, Justice, and Education businesses ('MAJES'):

Statement of Operations

For the three months and year ended December 31, 2010

		For the thre	ee months ende	ed December 3	31, 20	10		For th	e year ended	December 31,	2010
(Unaudited)		nstellation tw are Inc. excluding AJES and PTS)	MAJES	PTS	Con	Consolidated		nstellation tw are Inc. excluding AJES and PTS)	MAJES	PTS	Consolidated
Revenue	\$	122,917	\$ 19,079	\$29,472	\$	171,468	\$	444,066	\$76,687	\$ 110,104	\$ 630,857
Cost of revenue		44,614	5,949	21,156		71,719		164,755	24,385	73,429	262,569
Gross Profit		78,303	13,130	8,316		99,749		279,311	52,302	36,675	368,288
Total Expenses (excluding amortization)		53,235	8,090	5,680		67,005		198,589	28,840	24,429	251,858
Adjusted EBITDA		25,068	5,040	2,636		32,744		80,722	23,462	12,246	116,430
EBITDA as % Total Revenue		20%	26%	9%		19%		18%	31%	11%	18%
Depreciation		1,262	100	526		1,888		4,328	420	1,288	6,036
Income before the undernoted		23,806	4,940	2,110		30,856		76,394	23,042	10,958	110,394
Amortization of intangible assets		18,604	1,446	-		20,050		64,274	5,790	-	70,064
Other expenses (income), net		4,060	(33)	(109)		3,918		6,326	(8)	(259)	6,059
Income before exceptional items and income taxes		1,142	3,527	2,219		6,888		5,794	17,260	11,217	34,271
Extraordinary gain		1,746	-	7,275		9,021		1,745	-	10,793	12,538
Income taxes		(1,868)	542	(657)		(1,984)		(1,457)	4,302	2,198	5,043
Net Income	\$	4,756	\$ 2,985	\$10,151	\$	17,893	\$	8,996	\$12,958	\$ 19,812	\$ 41,766

Cash flow from operating activities

For the three months and year ended December 31, 2010

		For the thr	ee mo	onths ende	d December :	31, 20	10		For the year ended December 31, 2010					
Unaudited)	Softw (exc MAJE	tellation are Inc. Iuding ES and TS)	N	1AJES	PTS	Cor	nsolidated	Soft (e	nstellation w are Inc. xcluding JES and PTS)	MAJES	PTS	Consolidated		
Cash flows from operating activities:														
Net income	\$	4,756	\$	2,985	\$10,151	\$	17,893	\$	8,996	\$12,958	\$ 19,812	\$ 41,766		
Adjustments to reconcile net income to														
net cash flow s from operations:														
Depreciation		1,262		100	526		1,888		4,328	420	1,288	6,036		
Amortization of intangible assets		18,604		1,446	-		20,050		64,274	5,790	-	70,064		
Extraordinary gain		(1,746)		-	(7,275)		(9,021)		(1,745)	-	(10,793)	(12,538)		
Future income taxes		(2,928)		(1,887)	(1,096)		(5,911)		(8,212)	(2,670)	(1,037)	(11,918)		
Other non-cash items		2,886		1	(329)		2,558		2,493	22	(407)	2,108		
Change in non-cash operating w orking														
capital		3,660		1,462	9,311		14,433		4,161	1,079	4,283	9,523		
Cash flows from operating activities	\$	26,495	\$	4,107	\$11,289	\$	41,890	\$	74,295	\$17,599	\$ 13,146	\$ 105,041		

The following table reconciles Adjusted EBITDA to net income for PTS and MAJES:

Adjusted EBITDA to net income reconciliation

For the three months and year ended December 31, 2010

		For the th	ree months e	nded Decem	ber 3	1, 2010		For th	ne year ended	December 31	, 2010
(Unaudited)		instellation itw are Inc. excluding AJES and PTS)	MAJES	PTS	Consolidated		Constellation Softw are Inc. (excluding MAJES and PTS)		MAJES	PTS	Consolidated
Total revenue	\$	122,917	\$19,079	\$29,472	\$	171,468	\$	444,066	\$ 76,687	\$110,104	\$ 630,857
Netincome		4,756	2,985	10,151		17,893		8,996	12,958	19,812	41,766
Add back:											
Income tax expense		(1,868)	542	(657)		(1,984)		(1,457)	4,302	2,198	5,043
Extraordinary gain		(1,746)	-	(7,275)		(9,021)		(1,745)	-	(10,793)	(12,538)
Other expenses (income), net		4,060	(33)	(109)		3,918		6,326	(8)	(259)	6,059
Amortization of intangible assets		18,604	1,446	-		20,050		64,274	5,790	-	70,064
Depreciation		1,262	100	526		1,888		4,328	420	1,288	6,036
Adjusted EBITDA		25,068	5,040	2,636		32,744		80,722	23,462	12,246	116,430
Adjusted EBITDA margin		20%	26%	9%		19%		18%	31%	11%	18%

About Constellation Software Inc.

Constellation's common shares are listed on the Toronto Stock Exchange under the symbol "CSU". Constellation Software is an international provider of market leading software and services to a number of industries across both the public and private sectors. The Company acquires, manages and builds vertical market software businesses that provide mission-critical software solutions to address the specific needs of its customers in those industries.

For further information:

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SOURCE: CONSTELLATION SOFTWARE INC.

Consolidated Balance Sheets (In thousands of U.S. dollars)

December 31, 2010 and 2009

		2010		2009
Assets				
Current assets:				
Cash	\$	30,911	\$	33,249
Short-term investments and marketable				
securities available for sale		23,723		22,323
Accounts receivable		92,097		91,244
Work in progress		24,408		21,349
Inventory		15,945		12,702
Prepaid expenses and other current assets		22,052		19,606
Notes receivable		-		3,833
Investment tax credits recoverable		3,929		2,250
Future income taxes		3,471		4,445
		216,536		211,001
Restricted cash		857		2,229
Property and equipment		16,430		10,539
Future income taxes		22,919		10,155
Investment tax credits recoverable		3,410		2,133
Other long-term assets		19,002		7,169
Intangible assets		223,503		187,788
Goodwill		50,756		40,977
	\$	553,413	\$	471,991
Liabilities and Shareholders' Equity				
Current liabilities:	٠	47.004	•	40,400
Bank indebtedness	\$	47,291	\$	43,100
Accounts payable and accrued liabilities		118,066		111,307
Acquisition holdbacks		6,920		3,587
Deferred revenue		157,240		128,359
Income taxes payable		1,424		3,751
		330,941		290,104
Future income taxes		30,915		28,121
Other long-term liabilities		41,630		45,708
Shareholders equity:				
Capital stock		99,283		99,283
Shareholder loans		(482)		(646)
Accumulated other comprehensive income (loss)		5,292		(157)
Retained earnings		45,834		9,578
		149,927		108,058
Commitments and contingencies Subsequent events				
	•		•	471 001
	\$	553,413	\$	471,991

Consolidated Statements of Operations (In thousands of U.S. dollars, except per share amounts)

Years ended December 31, 2010 and 2009

	2010	2009
	*	* 407 040
Revenue	\$ 630,857	\$ 437,940
Cost of revenue	<u> </u>	<u>166,607</u> 271,333
	500,200	271,000
Research and development	84,880	65,632
Sales and marketing	58,310	45,174
General and administration	108,668	72,401
Depreciation	6,036	3,811
	257,894	187,018
Income before the undernoted	110,394	84,315
Amortization of intangible assets	70,064	60,588
Other (income) expenses	(175)	996
Interest expense, net	3,847	2,702
Foreign exchange (gain) loss	2,387	2,568
Income before extraordinary gain and		
income taxes	34,271	17,461
Extraordinary gain (taxes - nil)	12,538	-
Income taxes (recovery):		
Current	16,961	15,635
Future	(11,918)	(8,398)
	5,043	7,237
Net income	\$ 41,766	\$ 10,224
Income per share:		
Basic	\$ 1.97	\$ 0.48
Diluted	1.97	0.48
Weighted average number of shares		
outstanding:		
Basic	21,179	21,165
Diluted	21,192	21,192
Outstanding at the end of the period	21,192	21,192
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Consolidated Statements of Retained Earnings (In thousands of U.S. dollars)

Years ended December 31, 2010 and 2009

	2010	2009	
Retained earnings, beginning of year	\$ 9,578	\$ 3,931	
Net income	41,766	10,224	
Dividends	(5,510)	(4,577)	
Retained earnings, end of year	\$ 45,834	\$ 9,578	

Consolidated Statements of Comprehensive Income (In thousands of U.S. dollars)

Years ended December 31, 2010 and 2009

	2010	2009
Net income	\$ 41,766	\$ 10,224
Other comprehensive net income:		
Net unrealized mark-to-market adjustment		
gain (loss) on available-for-sale financial		
assets during the period	6,071	4,853
Net unrealized foreign exchange		
gain (loss) on available-for-sale financial		
assets during the period	61	426
Reclassification of unrealized gain upon		
derecognition of available-for-sale		
investments	(733)	-
Amounts reclassified to net income during		
the period related to other than temporary		
losses in available-for-sale investments	-	1,474
		.,
Future tax expense on unrealized net gains	(1,260)	-
Foreign currency translation adjustment	1,310	(9
Comprehensive income	\$ 47,215	\$ 16,968

Consolidated Statements of Cash Flows (In thousands of U.S. dollars)

Years ended December 31, 2010 and 2009

	2010	2009
Cash flows from operating activities:	• 44 700	
Net income	\$ 41,766	\$ 10,224
Adjustments to reconcile net income to		
net cash flows from operations:	0.000	0.014
Depreciation	6,036	3,811
Amortization of intangible assets	70,064	60,588
Extraordinary gain	(12,538)	-
Non-cash interest	(217)	(167)
Future income taxes	(11,918)	(8,398)
Other	(62)	1,486
Foreign exchange loss	2,387	2,568
Change in non-cash operating working	0.500	
capital	9,523	11,415
Cash flows from operating activities	105,041	81,527
Cash flows from (used in) financing activities:		
Increase (decrease) in other long-term liabilities	326	(661)
Increase (decrease) in bank indebtedness, net	4,191	(17,100)
Credit facility financing fees	(13)	(1,070)
Dividends paid	(5,510)	(4,577)
Repayment of shareholder loans	207	362
Cash flows from (used in) financing activities	(799)	(23,046)
Cash flows from (used in) investing activities:		
Cash flows from (used in) investing activities: Acquisition of businesses, net of cash		
acquired	(00,627)	(27,005)
•	(90,627)	(37,905) (4,166)
Post acquisition settlement (payments) receipts	7,697 4,085	(4,100)
Repayment of notes receivable	4,065	-
Acquisitions of short-term investments,	(20,025)	(7,020)
marketable securities and other assets, net Decrease (increase) in restricted cash	(20,035)	(7,032)
	1,372 52	(1,479) (112)
Decrease (increase) in other assets		()
Property and equipment purchased	(7,092)	(3,506)
Cash flows used in investing activities	(104,548)	(54,200)
Effect of foreign currency translation adjustment on		
cash and cash equivalents	(2,032)	(1,437)
Increase (decrease) in cash and cash equivalents	(2,338)	2,844
Cash, beginning of period	33,249	30,405
Cash, end of period	\$ 30,911	\$ 33,249
Supplemental cash flow information:		
Income taxes paid	\$ 19,695	\$ 15,526
Interest paid	پ 19,095 4,558	3,663
Investment tax credits received	4,558	3,003 1,780
Interest received	723	752
	123	/ 52